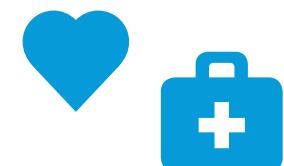


# Expertise France and Health



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**101 MC**  
business volume  
(2024)

**1,370**  
structures supported  
in 2023

**75**  
health projects  
in 40 countries

**Health can simultaneously be a condition, a lever and an effect of human and economic development. It plays an essential role in social stability, global security and the promotion of peace. Expertise France, the public operator of Team France working for global health, is committed to equitable and resilient health systems, to the health and well-being of the population, and to promoting a “one health” approach to crises.**

# Expertise France: public operator of Team France working for global health

Recent health crises have provided a reminder of the need to invest in health systems, and to constantly monitor infectious diseases. In response to these issues Expertise France aims to promote health for everyone through its commitment in all regions of the world, in particular in the most fragile countries, placing the emphasis on the most vulnerable populations.

In 2023, the Presidential Development Council and the Interministerial Committee on International Cooperation and Development (CICID) placed health among the key priorities for action in France in terms of development, in line with international commitments and the United Nations sustainable development goals (SDGs). France's new global health strategy 2023-2027 proposes a reference framework and traces an ambitious roadmap to respond to global challenges to public health. This strategy reiterates the French commitment to universal health coverage (UHC) and the defence of human rights, and places the emphasis on the "one health" approach by promoting the inter-dependence of human, animal and ecosystem health.

Expertise France includes this global health strategy in all of its priorities: the promotion of equitable health systems centred on people, the promotion of health and well-being of the population, improvements to actions to deal with public health emergencies and climate change.

To do this, the agency calls upon the highest technical expertise, both from France and internationally, often from our public health agencies and institutions. It also plays acts as the assembler by coordinating the technical and operational know-how to maximise the impact of projects and ensure their lasting integration into national health systems.

In line with French priorities, the agency is continuing its efforts in favour of robust and equitable health systems, able to withstand current challenges such as climate change. This commitment is shown by the development and implementation of numerous projects aimed at increasing human resources dedicated to health and improving the care offer, access to healthcare products, strengthening the governance of health systems and producing public health policies. By optimising regulation, epidemiological surveillance, the inclusion of community health and support for civil society organisations, the agency helps to strengthen public health institutions, thus ensuring that its actions remain coherent and complementary.

The agency also encourages innovation and supports health research, collaborating with research institutes and universities to develop innovative approaches and respond to neglected challenges, in particular via L'Initiative, launching appeals for specific projects for research into diseases such as AIDS, tuberculosis and malaria.

Thanks to the diversity of its technical and financial tools, and in collaboration with other players from Team France, Expertise France offers its partners solutions adapted to their needs, able to meet the current and future needs of the population.

## Our impact in 2024

**11,767**

personnel in structures

**2,260**

structures supported  
including 479 civil society  
organisations

**474,868**

beneficiaires of health  
services supported

## Our business



## Our tools



**Methodological and technical advice:** diagnosis, recommendations, action plans, etc.



**Capacity building:** training, coaching, change support...



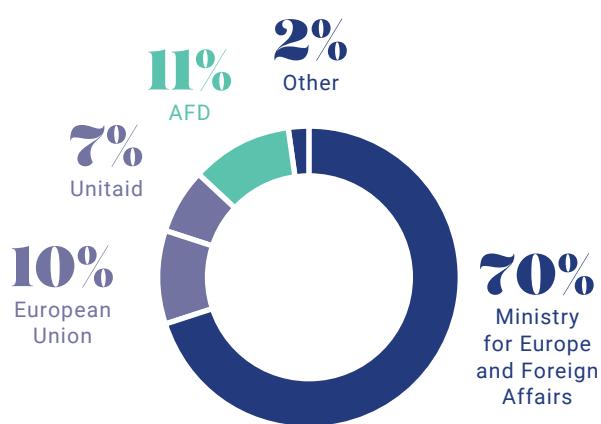
**Networking:** peer exchanges, study visits, consultation workshops, etc.



**Supply of goods, services and works:** drawing up specifications, awarding contracts, coordinating work, etc.

### Sources of funding (funders)

Health department (DEPSAN) data



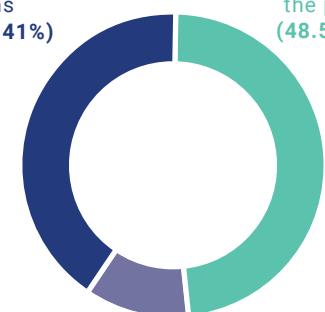
### Breakdown by focus areas of France's global health strategy

#### Area 1

Equitable and resilient health systems  
(41.5 M€ - 41%)

#### Area 2

Health and well-being of the population  
(48.5 M€ - 48%)



**Area 3**  
Public health emergencies  
(11 M€ - 11%)



# L'Initiative

**In 2024, L'Initiative committed €115 million — including more than €50 million in implemented activities — to the fight against HIV/AIDS, tuberculosis, and malaria, as well as to strengthening health systems in 40 countries, reaching nearly 475,000 beneficiaries.**

Implemented by Expertise France under the supervision of the Ministry for Europe and Foreign Affairs since 2011, L'Initiative complements the action of the Global Fund to Fight HIV/AIDS, Tuberculosis and Malaria, and supports countries to improve access for the population to quality health services.

To facilitate access to Global Fund subsidies and improve the impact of their investments, L'Initiative (i) deploys customised technical assistance on demand, (ii) funds catalyst projects, and (iii) implements interventions in response to neglected challenges, in particular increasing human resources dedicated to health.

L'Initiative receives an increasing share of the French contribution to the Global Fund (from 5% on creation to 20% for the 2023-2025 cycle), recognition of the system's effectiveness in the Global Fund's ecosystem: the average annual budget now exceeds 100 million euros.



Increased human resources dedicated to health is now a strategic priority for L'Initiative. In 2023, 11,767 health workers were trained thanks to interventions in a range of contexts, from supporting Vietnamese provinces in human resource management, to the training of epidemiologists in West Africa. These efforts aim not only to increase local capacity, but also to ensure that the most vulnerable populations receive quality care in precarious situations.

Lastly, L'Initiative is integrating gender and human rights issues across all sectors in its projects. In 2023, 50% of the projects funded took these aspects into consideration, with a target of 75% for the coming years. For example, actions have been carried out to promote sexual and reproductive health, particularly through screening for the human papillomavirus (HPV) and treatment for pre-cancerous lesions among women.

In 2024, L'Initiative dedicated €14.8 M to 114 technical assistance missions, €45.9 M to 26 operational research and intervention projects, and €34.6 M to 20 interventions addressing priority needs, particularly in the area of human health resources.

## Testimony

### Maria Kirova

*head of the High Impact Africa 1 department at the Global Fund*

*"The solid partnership between L'Initiative and the Global Fund allows us to progress towards the Sustainable Development Goals, in particular for increased access to integrated health services and an effective fight against HIV, tuberculosis and malaria. This close collaboration takes the form of systematic exchanges regarding projects, their added value and how they complement each other. The*

*lessons learned and feedback are essential, and benefit both entities. The recent inclusion of the secretariat in the L'Initiative strategic management committee and its participation in monthly meetings and strategic meetings makes for a significantly more efficient collaboration."*



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## A reinforced action within Team Europe

At community level, Expertise France is continuing significant cooperation with the European Union, the agency's leading funder. In 2023, Expertise France is involved in five Team Europe Initiatives (TEIs) dedicated to health:

- MAV+: manufacturing and access to vaccines, medicines and health technologies in Africa, where Expertise France works as part of a consortium with GIZ and ENABEL.

- Sexual and reproductive health and rights in Sub-Saharan Africa: collaboration with the AFD and ENABEL, specifically in the west-African sub-region.
- Health security via the "One Health" approach: support for health security in Africa for an integrated approach covering human, animal and environmental health.
- Support for Public Health Institutes in Africa: building of institutional capacity, with key positioning in Chad.
- Digital health: reinforcement of health systems through digitalisation, to promote Universal Health Coverage (UHC) in Africa.

## — International Technical Experts (ITEs) —

In 2024, 48 International Technical Experts (ITEs) were mobilized to address public health challenges, health crisis preparedness, and food security. They support ministries of health, public institutions, and partner organisations in more than 30 countries, directly contributing to strengthening local capacities. Their expertise is applied within institutions such as WOAH, FAO, the Global Fund, the Pasteur Institutes, and several international NGOs.

Their missions, lasting between two and four years, are based around improvements to vaccine policies, the digital transition of health services, the fight against infectious diseases and the reform of healthcare institutions. For example, advisors are deployed with the health ministries in Armenia and in Guinea, or with research centres such as the Pasteur Institute in Japan.

Located in more than 30 countries, primarily in Africa, America and Asia, the ITEs work closely with health

ministries, multilateral organisations (UNAIDS, Global Fund) and independent institutions (Africa Centres for Disease Control, Pasteur Institute network). Their actions aim to build local capacity, improve the coordination of health policies and provide an efficient response to health crises.

Through technical expertise and international cooperation, the ITEs help to improve the resilience of health systems and ensure equitable access to care.

***"As technical advisor to the Minister for Health [Lebanon], I accompany the minister's strategy and the underlying reforms of the health system. France's experience inspires and influences projects relating to cancer or mental health, or even primary healthcare. With the support of Expertise France, we aim to make the health system more efficient and better prepared for the major crisis this country is going through. The effects of the war have added a major humanitarian aspect and a flawless synergy in the work with our embassy".***

**Dr Pierre Anhoury,**  
advisor to the Minister for Health in Lebanon



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# Promote equitable and resilient health systems

## PROJECT TO STRENGTHEN THE REGULATION OF THE PHARMACEUTICAL SECTOR IN WEST AND CENTRAL AFRICA (REG-PHARMA)

2023-2027 | €5 M | AFD

The project aims to improve access for the population to quality, safe and effective healthcare products, by helping to strengthen and harmonise regulations in the pharmaceutical sector in the Member States of the West African Economic and Monetary Union (UEMOA) and the Economic and Monetary Community of Central Africa (CEMAC), in particular in Benin and Gabon.

## HOSPITAL NETWORKS AND PARTNERSHIPS PROJECT – PHASE 4 (PRPH4)

2024-2027 | €4 M | AFD

Strengthen hospital cooperation to improve the quality, safety and management of care in the target countries through international hospital partnerships.

## PROJECT TO SUPPORT THE GENERALISATION OF MANDATORY HEALTH INSURANCE IN MOROCCO

2022-2025 | €4 M | AFD

The project aims to help Moroccan authorities to achieve universal health coverage and to ensure the sustainability of the system for employees in the private sector, but also the vulnerable self-employed populations.

## ADVANCED FIELD EPIDEMIOLOGY TRAINING FOR MANAGEMENT IN WEST AFRICA (WA-FELTP)

2024-2027 | €2.7 M | L'Initiative

Implemented by the University of Lomé, in partnership with ADERA (Public Health Institute for Epidemiology and Development (ISPED)/University of Bordeaux), this project aims to implement advanced training aimed at French-speaking management, already working in the ministries for health and public health institutes in countries in West Africa.

## STRENGTHENING OF HR DEDICATED TO HEALTH, AND SUPPORT FOR THE MUSANZE HOSPITAL (RWANDA)

2023-2027 | €4 M | AFD

The project aims to improve access to care, in particular in the Northern province, through two main components: improving the availability and quality of HR dedicated to health, and increasing capacity at the Rwanda Biomedical Centre.

**PRIORITY ASSISTANCE IN CRISIS PERIODS IN UKRAINE (APPUI HEALTH)****2024-2025 | €16 M | CDCS - Ministry for Europe and Foreign Affairs**

The aim of the APPUI project is to mobilise experts in priority sectors (cancer, mental health, rehabilitation), refurbish healthcare facilities, and provide specialist medical equipment.

**HEALTH RECOVERY IN NORTH-EAST SYRIA (HERNES)****2019-2026 | €22.2 M | Ministry for Europe and Foreign Affairs (MEAE), and the European Union**

The project, in partnership with the NGO Mehad in nine locations in governorates in north-east Syria, aims to improve access to health services, thereby contributing to the socio-economic recovery of the region, and to train maternal and childcare health practitioners.

**"OFFRE DE SOINS" (HEALTHCARE OFFER) PROJECT, UNION OF THE COMOROS****2022 – 2025 | €2.7 M | AFD**

The project aims to contribute to improving access to quality healthcare, by increasing the capacity of the Ministry for Health, 5 hospital facilities, and the School of Medicine and Public Health (EMSP) for the development of training pathways.

**REINFORCE THE HEALTHCARE OFFER AND INCREASE HUMAN RESOURCES DEDICATED TO HEALTH**

Reinforcing a quality healthcare offer is essential to ensure continued hospital care and community health services. This involves strengthening the infrastructure, digitalisation and care planning, in particular at territorial level. It is also essential to increase human resources dedicated to health. Expertise France supports country's authorities in their strategies aimed at increasing the quality and quantity of human resources dedicated to health, in particular targeting initial and ongoing training, management, the definition of health professions, the geographical distribution of professionals, and taking into account gender issues.

**SUPPORT THE IMPLEMENTATION OF RESILIENT AND EQUITABLE SICKNESS COVERAGE SYSTEMS**

Expertise France is committed to the consolidation and reform of social security systems to ensure that individuals are protected against external risks and impacts (climate, economy, epidemics, etc.).

This allows support to be provided to countries with intermediate revenue such as Morocco or Colombia in order to structure their sickness coverage system and ensure its financial viability, as well as allowing countries with low revenue such as Chad or Guinea to implement solid bases for pre-funding of care, management of free maternal health programmes, or to combat pandemics.

# Promote the health and well-being of the population

## IPC GUINEA – INFECTION PREVENTION AND CONTROL

2021-2024 | €7 M | AFD

The project aims to increase the capacity for infection prevention and control in health facilities, strengthen health and hygiene governance in medical acts, and facilitate community mobilisation for the adoption of improved hygiene practices.

## SRHR PROJECT - GUINEA

2023-2026 | €10 M | AFD

The project aims to help empower women and girls by improving their knowledge of their rights and their access to sexual and reproductive health services in the region of Boké.

## ONE HEALTH TOGO

2022-2024 | €450,000 | Ministry for Health and Prevention

In partnership with the Paris Public Hospitals Authority (AP-HP), the French Agricultural Research Centre for International Development (CIRAD), the University Hospital Centre of Lomé and Expertise France, the project helps to measure and prevent the transmission of multi-drug resistant bacteria in human and animal health, increase the capacity for prevention and care, and support the review of the national policy to fight against antimicrobial resistance, as part of a "One health" approach.

## TEMYOUZ (CHAD AND MAURITANIA)

2020-2024 | €8 M | AFD

The project aims to improve maternity-child care and fight against malnutrition. Strengthen the blood transfusion system. Adapt training of midwives to international standards.

## MENTAL HEALTH IN THE REPUBLIC OF CÔTE D'IVOIRE, SENEGAL AND VIETNAM

2024 | €150,000 | Ministry for Health and Prevention

Improvement of knowledge and the available mental and psychiatric care in Côte d'Ivoire, Senegal and Vietnam. It calls upon the expertise of the WHO Collaborating Centre.

## EU4SUN

2023-2026 | €4 M | European Union

The EU4SUN project implemented jointly with the FIIAPP aims to support operationalisation of Strategy 3.0 of the SUN (Scaling Up Nutrition) Movement led by member countries to improve nutrition and consideration of national priorities, vectors for change.

## ONE HEALTH: FOR INTEGRATED MANAGEMENT OF HEALTH RISKS

The One Health approach incorporates human, animal and environmental health to fight against antimicrobial resistance and manage transmissible and non-transmissible diseases. Expertise France supports this approach by increasing the quality of patient care and safety, the prevention and control of infections among humans and animals, and the management of risks relating to food and the environment. The agency also focuses on strengthening health laboratories, improving access to diagnostics, the quality of laboratory services and the epidemiological surveillance capacity in the target countries.

## MOTHER-CHILD HEALTH AND REPRODUCTIVE RIGHTS FOR A HEALTHY SOCIETY

Improving access to pre-natal and post-natal care, and promoting sex education, are priorities for Expertise France. These initiatives aim to reduce mother and child mortality and to promote healthy sexual practices. Every year, approximately 295,000 women die from complications in pregnancy and childbirth (WHO). Furthermore, guaranteeing access for teenage girls and boys, young people and women to sexual and reproductive health (SRH) information, products and care helps to eliminate the vulnerabilities faced by these populations, and promotes gender equality.

### SCALE UP CERVICAL CANCER ELIMINATION WITH SECONDARY PREVENTION STRATEGY (SUCCESS)

2019-2026 | €27 M | Unitaid and L'Initiative

The programme aims to eliminate cervical cancer in eight low-resource countries by deploying secondary prevention strategies such as HPV screening and the treatment of pre-cancerous lesions through thermal ablation, and increased community involvement.

### IMPROVING ACCESS TO QUALITY HEALTH CARE AND OVERCOMING BARRIERS FOR ETHNIC MINORITIES IN REMOTE RURAL AREAS IN NORTH MYANMAR (PHASE II)

2024-2027 | €3.7 M | L'Initiative

This project plans to train 465 community health officers to provide quality healthcare in the isolated and disadvantaged regions of Naga and Putao, in the north of Myanmar.

# Respond to public health emergencies

## DOMINICAN REPUBLIC - RESILIENCE OF HEALTH AND SOCIAL POLICIES

2022-2025 | €4.4 M | AFD

The project aims to improve countries' capacity to prevent and respond to any health, social or environmental crisis.

## TESS MAV+ (TEAM EUROPE SUPPORT STRUCTURE FOR MANUFACTURING AND ACCESS TO VACCINES)

2023-2025 (36 months) | €3.3 M | European Union

The project aims to create a sustainable and enabling environment to guarantee equitable access to quality, safe, effective and affordable healthcare products in Africa.

## MEDISAFE

2025-2027 | €9 M | European Union

Contribute to reducing the illegal trafficking of medical products in partner countries, improving public health and safety through strengthened legal frameworks and institutional capacity – project in 13 countries across 2 regions: East Africa and West Africa.

## PROJECT TO STRENGTHEN PUBLIC HEALTH HUMAN RESOURCES (PHHR)

2023-2027 | €4.4 M | AFD

Make gender equality a lever for strengthening Public Health Human Resources in the French-speaking area of the Gulf of Guinea.

## RWANDA FOOD AND DRUGS AUTHORITY (FDA) TWINNING

2022-2024 | €2 M | European Union

Implemented by a European consortium under coordination, this project aims to strengthen the capacity of the Food and Drugs Authority (FDA) in Rwanda (improvement of the legal framework and regulatory functions of medicines; increased market surveillance and control functions).

## IMPROVE PREPARATION AND THE RESPONSE TO HEALTH CRISES

### RESOH LABO (DEMOCRATIC REPUBLIC OF CONGO)

2022-2026 | €8 M | AFD

### LABOH KIN

2023-2027 | €12 M | AFD

The project aims to strengthen epidemiological laboratory and surveillance systems in the DRC. Train health personnel and integrate gender data into risk management.

### COVAX NIGER

2022-2024 | €0.5 M | GAVI

For two years, an on-site expert has been working with the Niger Ministry for Public Health to improve the management, coordination, implementation and monitoring-evaluation of Covid-10 vaccination campaigns.

### L'INITIATIVE / ONE HEALTH TECHNICAL ASSISTANCE IN EAST AFRICA

2023-2025 | €350,000 | L'Initiative

In Rwanda, the intervention aims to improve the diagnosis of tuberculosis and the management of atypical mycobacteria by increasing the capacity of the National Reference Laboratory and the Rwanda Biomedical Centre. In parallel, in Djibouti, technical assistance is focused on vector control to combat the resurgence of malaria, placing the emphasis on the management of resistance to insecticides and improved indoor residual spraying techniques.

On a global scale, numerous factors increase the risks of health epidemics such as the movement of people, climate change, degradation of the environment, or encroaching on natural habitats. Only 20% of nations are currently prepared to respond to health emergencies (WHO). Expertise France supports governments in the prevention, surveillance, detection and evaluation of health risks, along with the definition and application of measures for the preparation, notification, response and management of these risks from a public health point of view on a global scale. The agency strengthens the capacity of health systems, including laboratories, and supports national public health institutes for the training of health personnel.

## HEALTHCARE PRODUCTS: ENSURING QUALITY AND FAIR ACCESS

Expertise France guarantees access to safe and high-quality healthcare products by supporting pharmaceutical regulation, improving the procurement, management and distribution of stock, from national purchasing units to community level. The agency supports national quality control laboratories and national pharmaceutical policies for all healthcare products, including vaccination and blood transfusion programmes. Lastly, it supports the fight against counterfeit medicines, supports research and development (R&D) into healthcare products, and promotes local production through training.

Expertise France is the inter-ministerial public agency for international technical cooperation and a subsidiary of the Agence Française de Développement (AFD) Group. The second largest agency in Europe, it designs and implements projects that sustainably strengthen public policies in developing and emerging countries. Governance, security, climate, health, education... It works in key areas of development and contributes alongside its partners to achieving the Sustainable Development Goals (SDGs).

For a world in common.



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